



# CITY OF KEENE

R-94-8

In the Year of Our Lord One Thousand Nine Hundred and .....

A RESOLUTION RELATING TO THE MISSION OF KEENE CITY GOVERNMENT.....

*Resolved by the City Council of the City of Keene, as follows:*

WHEREAS: In recognition of the need for clear policy guidance from the chief elected body of the City, the Mayor of the City of Keene in November of 1992 appointed a committee made up of eight City Councilors, seven citizens-at-large and the Mayor to make recommendations to the City Council on how this public policy development might best be achieved; and

WHEREAS: The Mission Committee held nineteen full sessions from November of 1992 through September of 1993 in the course of carrying out its charge; and

WHEREAS: The Mission Committee went through a process of reviewing all City functions on its own and with Department Heads, reviewing how each of these functions compared with similar functions in other comparable municipalities, and finally reviewed citizen perceptions of most City functions; and

WHEREAS: The Mission Committee was, after full deliberation, able to develop a concise recommended City Mission Statement, as well as clear recommendations geared toward public policy development;

In City Council Feb. 3, 1994  
Referred to the Finance Committee.

*[Handwritten Signature]*  
City Clerk

NOW THEREFORE BE IT RESOLVED by the Council of the City of Keene  
that...

**THE MISSION OF THE KEENE CITY GOVERNMENT IS TO PROVIDE,  
DEMOCRATICALLY BUT EFFICIENTLY AND WITHIN ITS MEANS,  
THE BEST POSSIBLE PUBLIC ORDER, SAFETY, JUSTICE,  
INFRASTRUCTURE AND SERVICES EXPECTED BY ITS CITIZENRY;  
AND TO PROVIDE THE FORUM FOR COMMUNITY PLANNING AND  
DEVELOPMENT.**

and BE IT FURTHER RESOLVED in accordance with this  
Mission Statement and the Mission Committee recommenda-  
tions in support of this Mission Statement that the Mayor  
and City Council of the City of Keene will:

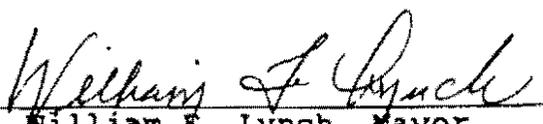
1) develop and articulate public policy and  
public priorities with input from the City's  
boards and commissions and its citizenry;

2) hold accountable and evaluate the City  
Manager on the implementation of these public  
policies and priorities;

3) develop and establish an administrative  
organizational structure by which the City  
Manager is able to hold accountable and  
evaluate the administrative staff on the  
implementation of these public policies and  
priorities;

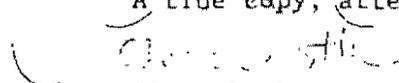
4) continue development of a budgetary  
process in which the Mayor and Council focus on  
setting public policy guidelines in advance  
which are aimed at achieving certain results  
through the staff that reports to the City  
Manager. This approach emphasizes goals and  
results set by the Mayor and Council and a  
staff which is given both the freedom and the  
responsibility to manage.

- 5) strongly support quality, economic and industrial development through:
  - a. promotional planning.
  - b. articulating a vision of community development appropriate for the City.
  - c. simplifying the regulatory process.
  - d. appointing Planning Board members who are supportive of development consistent with the Master Plan and community vision.
  - e. providing appropriate economic incentives to prospective employers in concert with the implementation and intent of the Master Plan.
  
- 6) utilize local community expertise in reviewing any and all City functions with respect to opportunities for greater efficiency through privatization or other alternatives which might provide equal or improved quality at the same or less cost.
  
- 7) strongly support legislative amendments with respect to tax exempt property to provide for a more equitable distribution of the costs of government in municipalities throughout the state.
  
- 8) initiate the creation of a joint City/School Mission Committee in order to achieve a broader review of the entire governmental organizational financial and operational framework in the City of Keene.

  
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William F. Lynch, Mayor

Passed: February 17, 1994

A true copy; attest:

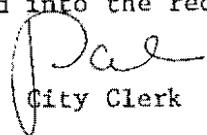
  
City Clerk

City of Keene  
New Hampshire

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February 10, 1994

In City Council Feb. 17, 1994  
The report was filed into the record.

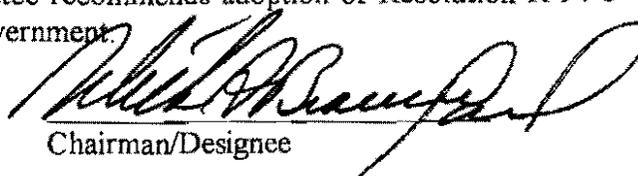
  
City Clerk

To: Mayor and Council

From: Finance Committee

**Re RESOLUTION R-94-8: Relating to the Mission of Keene City Government**

On a vote of 5 - 0, the Finance Committee recommends adoption of Resolution R-94-8 relating to the Mission of Keene City Government.

  
Chairman/Designee

**Background Notes:**

Councilor Zerba stated that this item had been discussed at the last Finance Committee meeting and that the Resolution served to consolidate all of the Mission Committee General Recommendations and the Mission Statement. Councilor Patnode questioned whether the resolution had been debated. It was pointed out that the Resolution itself had not, but all the items in it had.